BUILDING A WORLD BEYOND THE NOW

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Leading the way to a more resilient and prosperous world for all, **JCorp** is redefining the role of a venture builder through digitalisation, sustainability and inclusivity.

Our promise of Membina dan Membela (wealth creation and wealth distribution) builds long term value through our ethical and impactful portfolio for the lasting well-being of the community, nation and planet. This shared, inclusive, and sustainable future is only possible when we grow the good in the world we want to see. Together, we can build a better tomorrow starting today.

CORPORATE PHILOSOPHY FRAMEWORK

Our Corporate Philosophy Framework is what drives us to create the extraordinary. It is our shared promise to deliver outcomes that redefine industry benchmarks on a global scale.

OUR VISION

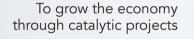
A dynamic venture builder & agile portfolio manager known for our financial success and exemplary ESG practices

OUR MISSION



Championing SUSTAINABLE WEALTH through natural resources, financial & physical capital, social cohesion, human aptitude & attitude and culture & heritage with #MembinaDanMembela

We believe in equitable wealth creation and distribution that empowers a more inclusive, resilient and sustainable future for generations to live well and prosper.



To build long term value through an ethical and impactful portfolio

To lead the way towards a sustainable, inclusive world



MEMBELA Enabling Sustainable Communities

For the betterment of livelihoods, the state and nation

For the well-being of the community, enterprises and human capital

For the continued preservation and accessibility of natural, social & cultural resources





DYNAMIC VENTURE BUILDER AND AGILE PORTFOLIO MANAGER

We are a dynamic venture builder and agile asset manager, investing and managing assets for continued value creation that benefits generations.

ENABLER OF PROGRESSIVE COMMUNITIES

We are enablers of communities' progress, creating value in spheres that positively impact livelihoods, quality of life and human capital development.



CUSTODIAN FOR GENERATIONS

We are custodians for the generations, investing and growing Johor's financial, natural and socio-cultural resources within a circular economy framework for a sustainable future.



OUR VALUES

Our values dictate the way we think, act and grow. From the investment strategies we curate to the work ethics of our people as well as the community- and climate-positive impacts we make, we strive to do things the **R.I.T.E** way.



OUR STRATEGIC PLAYBOOK

Our Strategic Playbook anchors our business goals on 3 objectives, focus areas, and key strategies to stay ahead of the curve and deliver long term, sustainable returns.



OUR PLEDGE TO ESG

We ensure tangible impacts of sustainability and uphold our commitment to ESG through the following contributions.





> 220,000 jobs created across

the JCorp network



>3,000 units

of affordable homes delivered

World Food Programme

Contribution to the

Hiring >350 special needs employees as part of KFC's

Community Care Stores



KFC

RM49 mil

to date (RM6.9 in 2022) of 'Manfaat' by Wagaf

RM106 mil

to 'Johor Darul Ta'zim F.C' (2011 - 2022)

RM13.3 mil: Pandemic Rental Rebates RM12.2 mil: Distributed to the underserved and underpriveleged (2017 - 2021) RM1.3 mil: Dana Niaga – Micro Credit initiative (450 recipients)

UPSKILLING & EDUCATION ASSISTANCE

>83 graduates

from JCorp's Education **Sponsorship Programmes**





> 342 schools & libraries

44 accountants

sponsored under JCorp's Chartered Accountancy Programme



RM242.6 mil

dividend to Johor's State Government (1989 - 2021)



- ⊗ Reduced Net Carbon Emissions
- ⊗ Venturing into alternative renewable energy sources such as biogas
- ⊗ Waste management

ESG

MADE REAL

Noteworthy Highlights

- ⊘ Green energy generation
- ⊗ Zero Burning across operations

Adhering to & certifications by





19 Klinik Wagaf An-Nur & 9 dialysis centres

>1.8 mil patients

Statistics shown is based of 2021

TRANSFORMING LIVES THROUGH WHAT WE DO

With a responsibility to evolve, invest and innovate for the betterment of our communities, nation and planet, we uphold our commitment through the advancement of our 4 Core Businesses:





REAL ESTATE & INFRASTRUCTURE

Building communities and creating opportunities for people, businesses, and society to thrive in a regenerative and smarter future.

KEY STATISTICS

JLAND GROUP (JLG) is reshaping the future of real estate as an end-to-end sustainable solutions provider with core competencies to own, build, operate and monetise across the eco-system and unlock the value of assets.

REAL ESTATE DEVELOPMENT

MENARA JLAND

first and only Grade A building in the southern region of Peninsular Malaysia

REAL ESTATE

Al-`Aqar is the first listed Islamic REIT in the world

ASSET LIFECYCLE MANAGEMENT

Leading carpark management services provider with regional business presence in

INFRASTRUCTU & UTILITIES

Liquid jetty **12.0 mil** average throughput per



Bulk & break bulk jetty 500,000 MT average throughput per

VALUE CREATION STRATEGIES



	As of 2022	
RE	REAL ESTATE INVESTMENT TRUST REAL ESTATE INVESTMENT TRUST RM 1.25 bil Cl-CQQ HEALTH CARE REIT RM 1.66 bil Total market cap of RM 1.33 bil (as of June 2023) Note: Logos pending board approval	Carpark bays operated >44,000 Accommodation facilities in Pengerang >1,313 rooms
MT annum	Net lettable area managed Office 1.1 mil sq ft Retail 1.0 mil sq ft	Residential and commercial units developed >35,000 Developed landbank >800 ha
Increase Contribution om Recurring Income Activities		
siness s MM Restructuring & Rationalising Business Activities Diversify REITS' Assets Class		



AGRIBUSINESS

Incorporating digitalisation to secure the future of food, ensuring provenance and championing sustainable agriculture practices.

KEY STATISTICS

KULIM (MALAYSIA) BERHAD is embracing the benefits of Industry 4.0 throughout the value chain using smart technology and predictive analytics to ensure food security with a heart of sustainability for the planet.

PLANTATION

Recognised as one of the leading **RSPO-certified** sustainable palm oil producer with oil palm cultivation area of 60,339 ha, 23 estates, 5 mills, 5 biogas plants,

1 Biomethane Plant and

LIVESTOCK

8,300 heads

sheep rearing with 500 heads

Dairy Farming

Recognitions & Certifications

1st Palm Fibre-Oil Extraction Plant



2009

Amongst the first

plantation groups to



2017

Received HALAL certification for its Crude Palm Oil (CPO) receive RSPO certification

VALUE CREATION STRATEGIES

Establish Johor Food Hub for National **Food Security Programme**

Develop Halal Beef & Mutton Market



Encompassing 220 acres with Ulu Tiram with a goal to reach 1,020 acres by 2027

>55K ha

planted

oil palm trees



2018

Completed International Sustainability & Carbon Certification (ISSC) for 5 of our palm oil mills

Mechanisation 'Trash-to-Treasure Digitalisation **Biomethane** Agritech

1st Plantation

to sell biogas to

the national grid



KEY STATISTICS

KPJ HEALTHCARE BERHAD is taking a holistic view on community wellbeing and lifelong care through technological advancements to meet the evolving needs of the population.

> 40 years of experience across Malaysia, since 1981

- ✓ 29 hospitals nationwide
- ✓ 4 assisted care centres ✓ 3 assisted living centres
- 11 clinics
- ✓ 6 ambulatory care & wellness center (MY)





9 Specialist Care Centres



Lung Centre

Brain, Nerves & Spine Centre

Bone, Joint (H) & Spine Centre

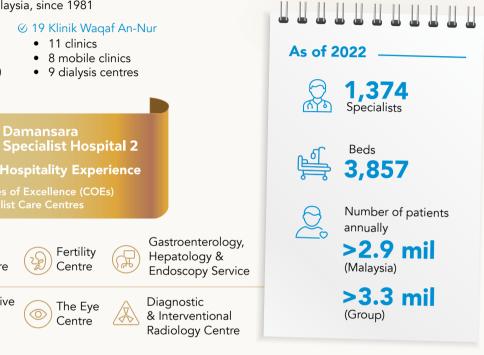
Surgical (MIS) Centre

Minimal Invasive \odot

VALUE CREATION STRATEGIES

adjacencies in the value chain of

Drive Digital Transformation Telehealth & Medtech







KEY STATISTICS

OSR BRANDS (M) BERHAD is supporting Malaysia's first and only vertically integrated farm-to-fork value supply chain to ensure consistent food quality and deliver delectable food experiences to consumers.

Yum! Only granted > franchise To operate KFC and Pizza Hut

KFC > 850 outlets

in Malaysia, Cambodia, Singapore and Brunei

The only company granted with **KFC franchise** rights in Malaysia, Singapore, Brunei & Cambodia



Malaysia's only Vertically Integrated food operator that delivers from

farm to fork

Poultry

Supply significant portion of poultry & key ingredients to QSR's restaurants

VALUE CREATION STRATEGIES

Future-driven Outlet Strategies

Supply Chain Consolidation

RESTAURANTS

Quality building and assurance through a vertically integrated, resilient & halal food supply chain.



> 495 outlets The only company granted

with Pizza Hut franchise rights in Malaysia & Singapore

E- Commerce Growth in 2020 & 2021



Integrated

Feedmill, breeder farms, hatchery, contract broiler farms, poultry processing





Distribution of quality, halal frozen foods and shelf stable products & providing food solutions through automation & e-platform technology





DOWNLOAD JCORP's RESOURCES

Find annual reports of coporate information, financial statements, letter from the CEO to the shareholders.

CLICK HERE

GROUP FINANCIAL PERFORMANCE

Evaluation of its financial position regarding variables such as assets, liabilities, equity, expenses and revenues.

CLICK HERE

GUIDELINE FOR FORM SUBMISSION

Mandatory Offer on Damansara Holdings Berhad – Guide to submit Form of Acceptance & Transfer









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